

2023

INTERNATIONAL MAYORS FORUM

1

Dakar, Senegal

27 April 2023

Layout/Contents

1. Tanga City Council - An Overview
2. National Assets Management Contexts
3. Current Asset Management Practices
4. UN-DESA Engagement at TCC
5. Way Forward
6. Conclusion

Tanga Asset Management Profile and Assessment of Needs

3

Vision: To be the best local government in asset management practices

Tanga CC-An Overview

4

- Tanga City is located in the Northern East of Tanzania along the Indian Ocean
- It is 354 km North of Dar es Salaam which is the Central business City in Tanzania and about 250 km south of Mombasa City of Kenya
- Tanga has a population of 400,000 and this population is stable because Tanga has no influx of traders at daytime.
- The area of the City is 600 square kilometers in which 538km² is land and the remain 62km² is covered with water bodies.

- There are 38 Councillors, and the head of the council is Hon. Abdulrahman Omary Shillow who is the Lord Mayor and Dr. Sipora Liana is the City Director of Tanga
- The council has mandated role of fostering social and economic development in the city.
- Other functions of the council is;
 - To improve planning and management of land use
 - To improve the management of infrastructure

To achieve all those, it needs proper asset management

Governance Meeting in Session at TCC



National Government Context - Legislation

The legislations give power to Tanga City Council to manage its asset.

- The Constitution of the United Republic of Tanzania, 1977
- Local Government Acts 7 & 8
 - District Authorities
 - Urban Authorities
- The Public Finances Act No 6 of 1982 (revised 2000)
- The Local Government Finances Act No 9 of 1982 (revised 2000)
- The Public Procurement Act No. 7 of 2011 (Revised 2016)

Existing assets in Tanga

- ➡ **Tanga has the following tangible infrastructure assets in its inventory**
- Surplus land – available for sale or use
- Public markets
- Schools (primary and secondary) – including sports fields
- Government offices
- Dispensaries, Health centres and hospital
- Public toilets

- Community centres
- Public cemeteries
- Street lighting
- Parks and public spaces
- Community roads
- Solid waste management facilities
- Storm water drainage system
- Bus terminals

- Some infrastructure assets are provided and owned by national agencies,

SN	Asset	Agency/institution
1	roads	Tanzania Rural and Urban Road Agency (TARURA)
2	water production, supply and distribution	Tanga Urban Water Supply and Sanitation Authority (Tanga UWASA)
3	electricity generation, transmission and distribution	Tanganyika Electric Supply Company (TANESCO)

Current asset management practices

A. Asset acquisition

- There are two ways of asset acquisition in the council.
- 1. Received asset from Central Government and other development partners.
- Example Central government release fund to construct dispensaries, health centres and hospital or construction of schools/classrooms.
- Development partners can have projects to support people of Tanga through construction of roads, bus terminal, solid waste facilities etc

Current asset management practices...

2. Council acquire infrastructure asset from its own source revenue and here is where different arrangement can be adopted.

- Assessment of needs and level of service can drive to allocate budget to acquire asset. On the other hand, asset acquisition can be driven by community-based assessment and user department and sometimes there is political influence in asset acquisition.
- Procurement processes is implemented by **council procurement unity** using government procedures and legislation as shown above

- Procurement Unit is among the 6 Units of the City Council and was established under the Public Procurement Act No. 6
- The unit is an independent structure that deals with Procurement of all Goods, Works and Disposal of Public Assets
- PMU carries out its activities that are stipulated in the city council's Annual Procurement Plan.
- The Procurement Management Unit reports are prepared monthly as well as Quarterly and submitted to respective Authorities, including Public Procurement Regulatory Authority (PPRA).
- **PPRA is an Authority which govern and regulate all public procurements**

Current asset management practices...

B. Managing our asset

- There are asset managers on each category. For example, vehicles and trucks are managed by user departments while council offices at all levels are managed by City Human Resource Officer (CHRO). On the other hand, schools and school properties are managed by City Education Officer while health facilities and its properties are managed by City Medical Officer.

- Asset Management plan is implemented in council annual budget based on the level of services and assessment of needs.
- During budget preparation we normally make assessment of existing asset to determine the one which needs attention and sometimes maintenance is reactive in nature that is once an asset fail to deliver service or reduce its performance is where we fix it to continue with service delivery.
- All City assets are properly accounted for and presented in the Financial Statement

- During the budget session we always ask fundamental Asset management Questions
 1. What is the condition of the asset ?
 2. What is the remaining service life ?
 3. What is the deferred maintenance ?
 4. What do we fix first ?
- All these questions lead us on allocating funds to different assets with our limited fund resources

UN-DESA engagement

- We are among the few local government benefited from training of Infrastructure Asset Management conducted and supported by UN DESA
- They teach us on how to use the Diagnostic tool to assess asset management needs of Local government and finally preparation of Asset Management Action Plan (AMAP)
- Already we have completed Tanga AMAP of ***Solid waste equipment*** as our priority asset





List of solid waste equipment

S/N	Description	Number	Remarks/condition
1	Trucks	3	working
2	Skip master	3	1 is grounded
3	Tractor	3	1 is grounded
4	Tricycles/TOYO	3	Only 1 is working
5	Excavator	1	Working at landfill
6	Compactor	1	Working at landfill
7	Bulldozer	1	Working at landfill
8	Wheel loader	1	Working at landfill

➤ Some of the activities related to our priority asset were implemented and completed while others are not yet implemented. Activities which have not yet implemented include;

1. To conduct a study to identify kind of technology that can help to use garbage from the markets as raw material to reduce waste transported to the landfill
2. **Acquire compactor trucks to increase carriage capacity so as to reduce operation cost; and**
3. Acquire car tracking system to manage solid waste equipment (trucks)



Asset Management Challenges

1. Inadequate funding for acquisition and maintenance of local assets
2. Clear Asset Management policies, procedures and plans at local level
3. Clearly defined asset management accountabilities, roles and responsibilities
4. Lack of awareness about assets amongst key stakeholders in the LGAs

Way forward

1. **We will move on identify critical asset in every department by using the diagnostic and prepare AMAP of one priority asset on each department**
2. **We will keep on creating asset awareness to recommended stakeholders and ask for support to develop asset management policy of Tanga City**
3. **To strengthen and properly use of System of Maintenance and Management of Assets (SOMMA}.**
4. **To use needs assessment as the base of asset acquisition from the Own Sources revenue**

➡ Needs assessment in the sense that during planning phase of asset life cycle will need to answer the basic questions like

1. Why do we need the asset?
2. What function will it perform?
3. What service will it deliver and for how long?
4. Are other assets affected by this asset?
5. Who will use it?
6. Can we afford it?
7. How will we acquire it?
8. How will we maintain it?

S/N	Activity	Targeted date for completion
1	Prepare AMAP of one priority asset on each department	30 July 2023
2	Creating asset awareness to stakeholders	30 September 2023
3	To strengthen and properly use of SOMMA	31 December 2023

Conclusion

Asset management is ...

- Having the right assets, at the right place at the right time
- Managed by the right people
- With the right tools

Thank You...Asante sana!!!

Welcome Tanzania, the land of Kilimanjaro