



**United
Nations**

Department of
Economic and
Social Affairs



Whole-of-Government Approach and Effective Institutions for SDGs Localization

2021-22 International Mayors Forum

Mr. Bokyun Shim
Head of Office

*United Nations Project Office on Governance (UNPOG)
Division for Public Institutions and Digital Government (DPIDG)
UN Department of Economic and Social Affairs (UN DESA)*



Source: UCLG 2021



1	Mandate of United Nations Project Office on Governance
2	Global Frameworks on SDG Localization
3	SDG Localization Strategy
4	Effective Governance for SDG Localization
5	Effective Institutions for SDG Localization
6	Whole-of-Government Approach for SDG Localization
7	Step-by-Step Actions
8	Key Measures to Implement the SDGs at the Local Level
9	Curriculum on Governance for the SDGs

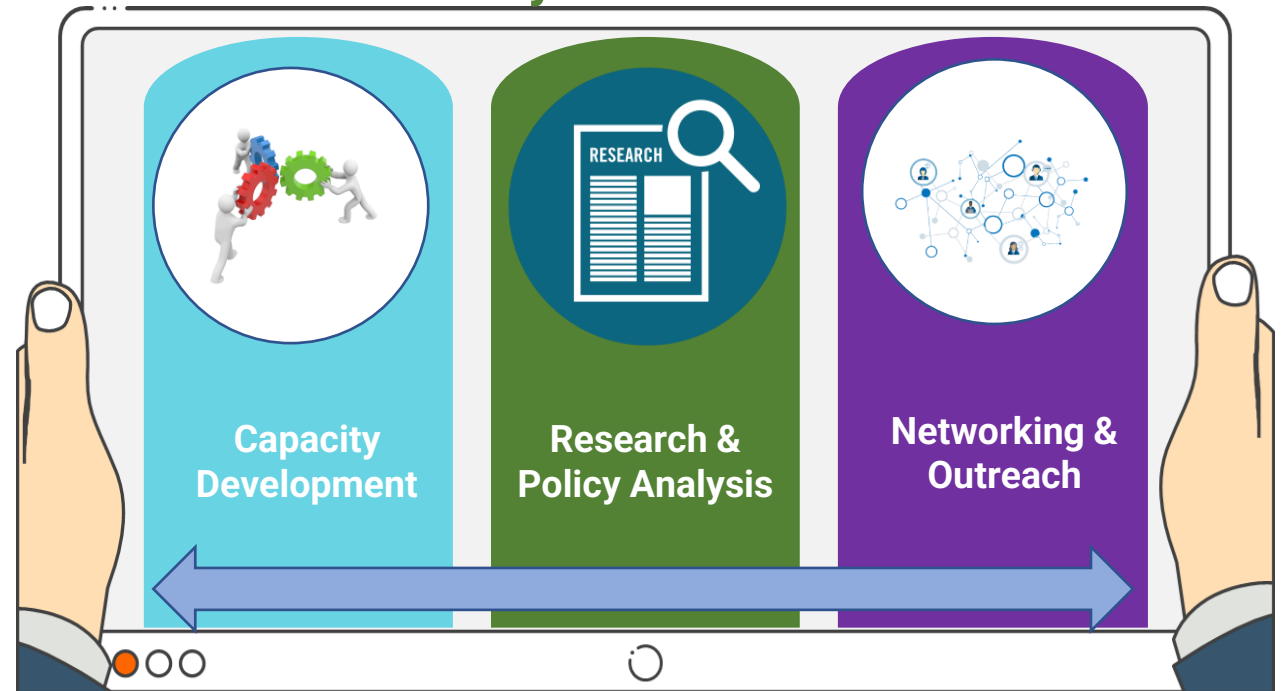


1. Mandate of United Nations Project Office on Governance (UNPOG)

Strengthening the capacities of public administration to translate SDGs into institutional arrangements, strategies and programmes at country-level and implement the 2030 Agenda.



Three Key Pillars of UNPOG



www.unpog.org



2. Global Frameworks on SDG Localization

Linking Localization to Global Development Frameworks



UNITED NATIONS
PARIS CLIMATE
AGREEMENT



LOCALIZING
THE SDGs

Sendai Framework
for Disaster Risk Reduction
2015 - 2030

New Urban Agenda



United Nations



Common
Agenda

SDG Localization in International Platforms



Local and regional sustainable policy-making has been critical to **preserve our communities' safety, linking health systems, public services and the universal development agendas.**

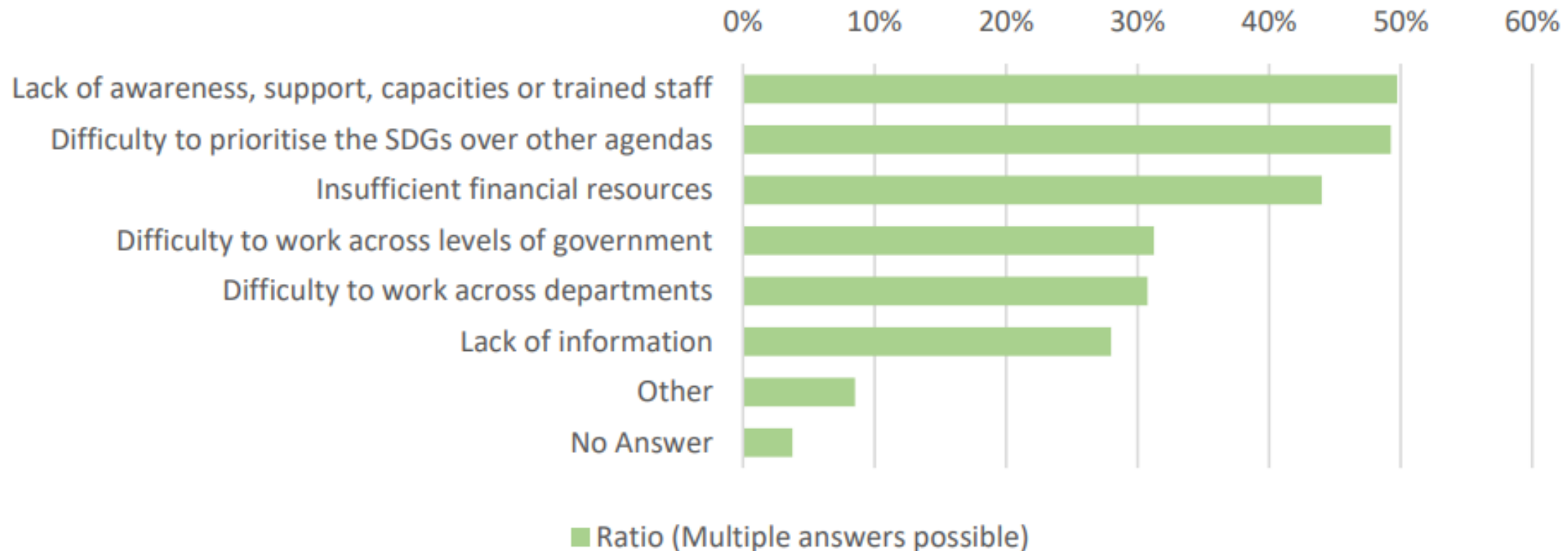


Cities, regions and other sub-nationals urge nations to **embrace multilevel collaboration as the new normal** in the upcoming decade for ambitious climate action.



2. Global Frameworks on SDG Localization

Main challenges in implementing the SDGs at local and regional level



Source: CoR-OECD Survey (2019) The key contribution of regions and cities to sustainable development





3. SDG Localization Strategy



Source: [Global Taskforce of Local and Regional Governments, 2016](#)

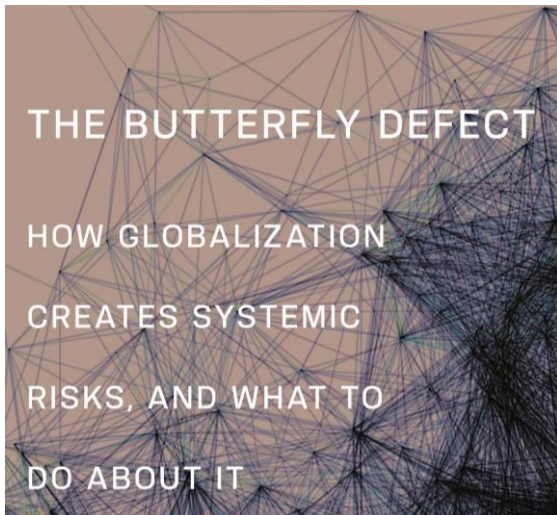




4. Effective Governance for SDG Localization



- Driving force for the **development of communities and balanced development in a global world**
- **Think globally and act locally** when making decisions related to the everyday life of the community
- Facilitates the development of the **civic coordinated creation of local and global community**



- Global hyperconnectivity and increased system integration have led to vast benefits
- **But rapid globalization has also created concerns**
- **Addresses the widening gap** between systemic risks and their effective management

Source: Goldin, I., & Mariathan, M. (2014). The butterfly defect. Princeton University Press.





4. Effective Governance for SDG Localization

Vision

- Global frameworks
- SDG localization into national institutional frameworks
- Breaking the silos

Structure

- Institutionalized arrangements
- Whole-of-government approach
- Vertical integration
- Interdepartmental partnerships

System/ Strategy

- Policy coherence
- National localization strategies
- Local development strategies
- Data governance

Process

- Implementation
- Data collection & management
- Business re-engineering processes
- Monitoring, evaluation and reporting

People

- Local ownership
- Leadership
- Leaving no one behind
- Skills, Transformative mindsets

Technology

- Digital government transformation
- Digitization of systems & data
- Addressing digital divide
- Promoting digital inclusion

Policy

- Strong legal and fiscal framework
- Financing mechanisms
- Information and data-sharing
- Ensuring effective resources

Partnership

- Stakeholder Engagement
- Global, National & Local consultation
- Solidarity
- Public-Private-People Partnerships



5. Effective Institutions for SDG Localization

Principles of Effective Governance for Institutions

16

**PEACE, JUSTICE
AND STRONG
INSTITUTIONS**



Effective Governance



Effectiveness

- Competence
- Sound Policy Making
- Collaboration



Accountability

- Integrity
- Transparency
- Independent Oversight



Inclusiveness

- Leaving no one behind
- Subsidiarity
- Non-discrimination
- Intergenerational Equity
- Participation

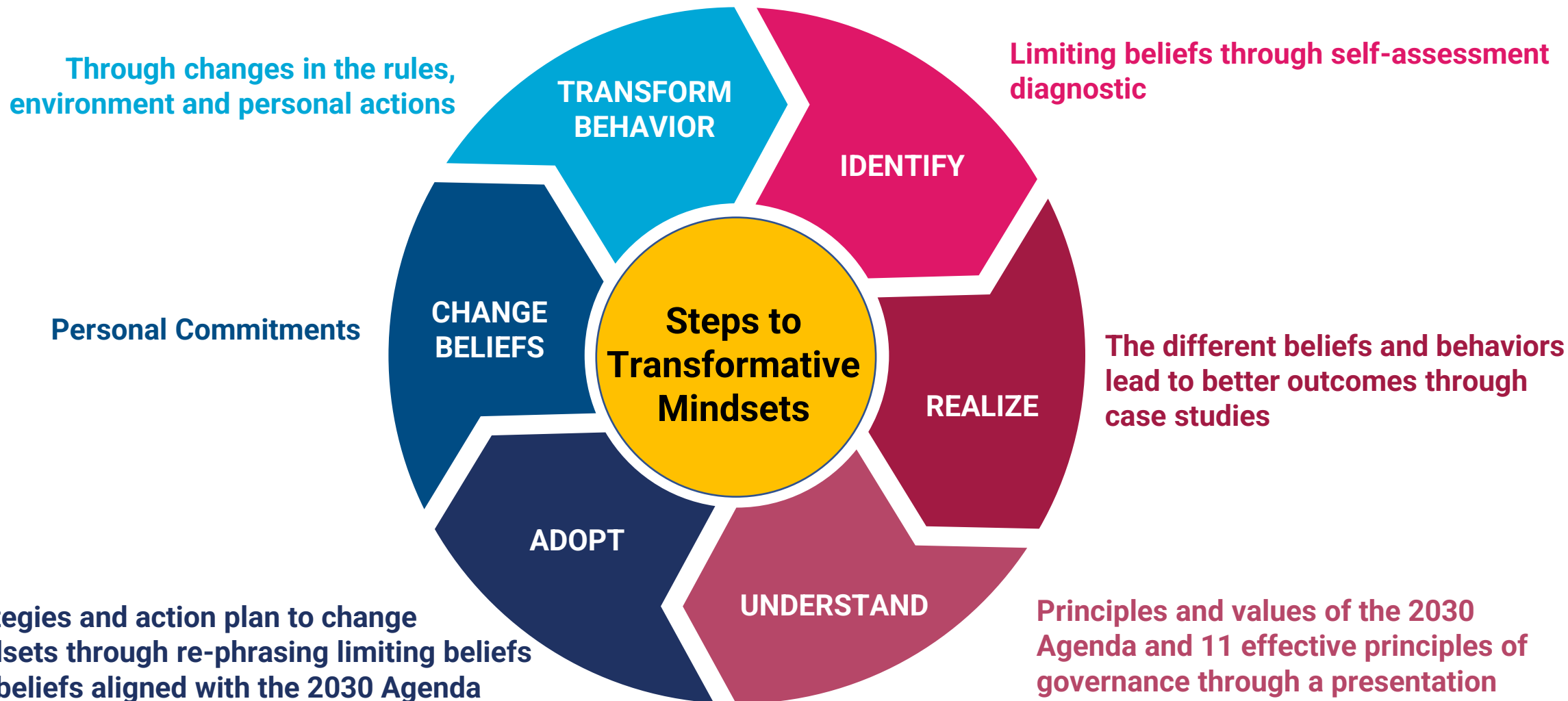


6. Whole-of-Government Approach for SDG Localization

VUCA	Characteristics	Managing VUCA
Volatility	Change is rapid and unpredictable in its nature and extent	Counter Volatility With Vision <ul style="list-style-type: none"> • Develop a clear, shared vision • Conduct risk analysis, build in spare capacity and devote resources to preparedness • Prepare a crisis management strategy
Uncertainty	The present is unclear, and the future is uncertain	Meet Uncertainty With Understanding <ul style="list-style-type: none"> • Collect, interpret, and share relevant information • Engage in multi-stakeholder collaboration • Review and evaluate your performance
Complexity	Many different, interconnected factors come into play, with the potential to cause chaos and confusion	React to Complexity With Clarity <ul style="list-style-type: none"> • Communicate clearly with the citizens • Restructure, bring in or develop specialists, and increase resources adequate to address the complexity • Identify the key stakeholders and promote collaboration
Ambiguity	There is a lack of clarity or awareness about situations	Fight Ambiguity With Agility <ul style="list-style-type: none"> • Promote flexibility, adaptability and agility • Encourage your people to think and work outside of their usual functional areas



6. Whole-of-Government Approach for SDG Localization

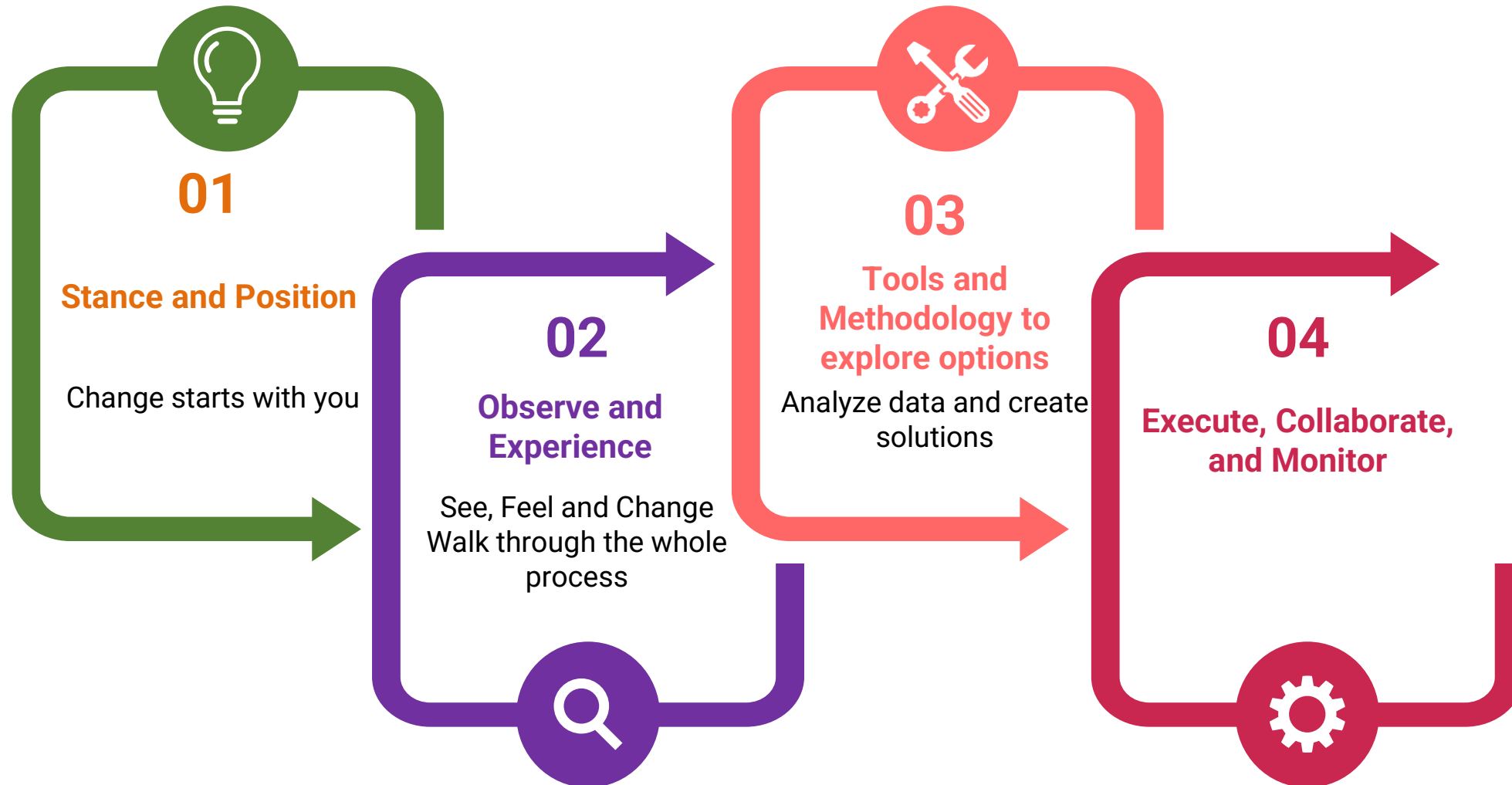


Source: UN DESA





7. Step-by-Step Actions





8. Key Measures to Implement the SDGs at the Local Level

- 1 Adequately empower and resource local and regional governments**
- 2 Strategies need to harness the potential of basic service delivery in reducing inequalities**
- 3 Advocate for strong national localization strategies of the SDGs**
- 4 Support local and regional involvement in SDG localization through voluntary local and subnational reporting**
- 5 Mobilize the potential and momentum of the global localization movement**
- 6 Acknowledge, support, and promote bottom-up monitoring and localized indicators based upon disaggregated data**
- 7 Renew the multilateral system, building on the strength of local and regional governments and including all stakeholders**





9. Curriculum on Governance for the SDGs



Public Servants' Mindsets to Implement the 2030 Agenda for Sustainable Development

UN DESA | DPIDG
Training of Trainers | English



Transparency, Accountability and Ethics In Public Institutions

UN DESA | DPIDG
Training of Trainers | English



Effective National to Local Public Governance For SDG Implementation

UN DESA | DPIDG | UNPOG
Training of Trainers | English



Institutional Arrangements and Governance Capacities for Policy Coherence

UN DESA | DPIDG
Training of Trainers | English



Innovation and ICT for Public Service Delivery

UN DESA | DPIDG
Training of Trainers | English



Government Innovation for Social Inclusion of Vulnerable Groups

UN DESA | DPIDG | UNPOG
Training of Trainers | English



Risk-informed Governance and Innovative Technology for Disaster Risk Reduction and Resilience

UN DESA | DPIDG | UNPOG
Training of Trainers | English



Digit4sd: Digital Government Implementation

UN DESA | DPIDG
Training of Trainers | English



E-government for Women's Empowerment

UN ESCAP & UN DESA | DPIDG | UNPOG
Training of Trainers | English



Integrated Policies and Policy Coherence for the SDGs

UNITAR, ECLAC & UN DESA | DPIDG | DSDG
Training of Trainers | English



United Nations

Department of
Economic and
Social Affairs



Thank you!

CONNECT WITH US

Follow us on **Facebook**,
Twitter, and LinkedIn to keep
up to date on events,
schedules, news, and more.

Division for Public Institutions and Digital Government
United Nations Project Office on Governance

www.unpog.org

